



## **ESTATES MANAGEMENT COMMITTEE**

**Wednesday 22 October 2014**

### **MINUTES**

*PRESENT:*

President and Provost (Chair)  
Dame Nicola Brewer  
Professor Nick Brook  
Professor Stephen Caddick  
Professor Anthony Finkelstein  
Professor Mary Fulbrook  
Professor Dame Hazel Genn  
Mr Andrew Grainger  
Mr Phil Harding  
Mr Rex Knight  
Mr Derfel Owen (Secretary)  
Professor Alan Penn  
Professor David Price  
Professor Geraint Rees  
Professor Anthony Smith  
Mr Dave Smith  
Professor Sir John Tooke  
Professor Jonathan Wolff

In attendance: Ms Valerie Hogg.

Apologies for absence were received from Professor David Lomas, Professor Alan Thompson and Professor Graham Hart

**Preliminary Business**

**1 MINUTES OF THE MEETING HELD ON 10 SEPTEMBER 2014**

***Confirmed***

- 1.1 The Minutes of the meeting of EMC held on 10 September 2014 [EMC Mins 1-3. 10.08.14]

**CONFIDENTIAL TO THE COMMITTEE**

**2. CONFIDENTIAL MINUTES OF THE MEETING HELD ON 10 SEPTEMBER**

***Confirmed:***

- 3.1 The Confidential Minutes of the meeting of EMC held on 10 September [EMC Mins.4-5 10.09.14.]

**3. MATTERS ARISING FROM THE CONFIDENTIAL MINUTES**

**3A Finance Committee and Council approval of recommendations from EMC**

***Noted:***

- 3A.1 At its meeting on 10 September 2014, EMC approved the following proposals which were subsequently referred to, and approved by, FC at its meeting on 23 September 2014:

The QEOP final business case  
The draft UCL Capital Programme 2014 to 2023

These proposals are referred to Council for approval at its meeting on 20 October 2014 after the agenda and papers were circulated.

***Reported***

- 3A.2 The Provost reported that Council had approved both proposals at its meeting on 20 October 2014.

**Matters for Discussion and Approval**

**4. CPSC MINUTES: ACTIONS AND DECISIONS**

***Received:***

- 4.1 The progress report as set out at EMC 2-09 (14-15)

**5. UPDATED CAPITAL PROGRAMME – CPSC DECISIONS**

***Noted:***

- 5.1 The progress report at EMC 2-10 (14-15) and EMC 2-10 (14-15) ANNEX 1

***Discussion***

- 5.2 The committee welcomed the important role played by CPSC in managing and overseeing project expenditure. This will be critical to demonstrating to Finance Committee and Council that major estates projects can be managed effectively and within budget.

**8. HERE EAST**

***Received:***

- 8.1 The proposal, as set out at EMC 2-06 (14-15)

***Reported:***

- 8.2 The Vice Provost (Operations) reported that in the search for alternative premises for The Faculties of Engineering and The Built Environment to house facilities previously proposed (and approved) at Tufnell Park, two alternative and quite distinct solutions had been identified.
- 8.3 The Vice Provost explained that the proposal for HereEast was at an early stage of development and the need for approval has been accelerated due to the imminent deadline to commit, or not, to the alternative, option at Star Lane. The size, nature and location of the premises at HereEast mean that it can accommodate functions well beyond those envisaged for Star Lane. The HereEast opportunity could also provide a potentially important “staging post” for the UCL East development, with the potential to mitigate risk of delay to that programme.

***Discussion***

- 8.4 The Dean of Faculty of Engineering and the Dean of the Faculty of the Built Environment expressed their support for the proposal, citing the opportunities for additional capacity and facilities at HereEast as too important to be missed at this stage.
- 8.5 The Vice Provost (Research) highlighted the significant potential for developing new and innovative partnerships with other organisations based near HereEast that could make an important contribution to UCL’s research profile and alignment of activity with the strategic priorities of research funders.
- 8.6 It was noted that the costs of proceeding with the HereEast opportunity were significantly higher than Star Lane and the previous proposition in Tufnell Park. The opportunity were ioeseraunve,ba

