



## ESTATES MANAGEMENT COMMITTEE

Held on Wednesday 14 February 2018  
From 10.00 a.m. to 12.00 noon in the Council Room

### MINUTES

*Present:*

Professor Michael Arthur (Chair)  
Ms Wendy Appleby  
Professor Stella Bruzzi  
Mr Simon Cane  
Dr Celia Caulcott  
Dr Mike Cope  
Professor Piet Eeckhout  
Professor Becky Francis  
Professor Mary Fulbrook  
Mr Andrew Grainger  
Professor Graham Hart  
Mr Rex Knight  
Ms Collette Lux  
Professor Ivan Parkin  
Professor Alan Penn  
Professor David Price  
Professor Geraint Rees  
Mr Tom Rowson  
Professor Anthony Smith  
Professor Alan Thompson  
Professor Nigel Titchener-Hooker

Apologies for absence were received from Dr Paul Ayris, Dame Nicola Brewer, Professor Mark Emberton, Mr Phil Harding, Mrs Lori Houlihan, Professor David Lomas, and Ms Fiona Ryland.

In attendance: Mr Kevin Argent (Director, Estates Development), Dr Marguerite Nolan (Committee Secretary), Mr Duncan Palmer (Director, Accommodation), and Mr Stephen Wells, Deputy Director of Estates.

#### ***Preliminary Business***

#### **1. MINUTES OF THE EMC MEETING HELD ON 1 NOVEMBER 2017**

- 1.1 **Approved:** The Committee approved the Minutes of EMC meeting held on 1 November 2017.

## 2. MATTERS ARISING FROM THE MINUTES

- 2.1 **Noted:** That at its meeting on 23 November 2017, the Council approved further funding of £1,995,500 in order to complete the refurbishment of the Kathleen Lonsdale Building, as recommended by the EMC and Finance Committee. This additional sum would come from the programme level contingency.

<i>Items for Discussion / Approval</i>
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### 3. CAPITAL PROGRAMME DASHBOARD EMC 2-2 (17-18)

- 3.1 **Received:** The Committee received and noted the Capital Programme Dashboard at EMC 2-2 (17-18).

### 4. PROJECT PEARL EMC 2-3 (17-18)

- 4.1 **Considered:** The Committee considered the Project PEARL proposal at EMC 2-3 (17-18). The Capital Programme Sub Committee (CPSC) had considered this proposal at its meeting on 25 January 2018 and agreed for it to be submitted to the EMC for consideration.

- 4.2 Members supported the academic missions of the project as outlined in the business case. The Committee noted the significant financial contribution that the Faculty of Engineering Sciences made to UCL and the opportunity that this project could provide for the Faculty to develop its research. The Committee discussed the high cost of the proposal to UCL, despite the grant of £9m for equipment that had been secured from BEIS via EPSRC, subject to a deadline for spending. Members also discussed the proposed location of PEARL at Dagenham. It was noted that it could not be accommodated within UCL's Queen Elizabeth Olympic Park at Stratford (QEOP) development due to a lack of architectural fit.

- 4.3 As highlighted in the Capital Programme Review, paper 2-1 on this agenda, assuming that there would be no 493016 ( w)13.4 (oul)2.7 (d b0 Tw 9.967on(m)-6 (i)2dd8 0 Td ( )Tj -03.4 (oul)2.7 (d u

**6. RAMSAY HALL UPDATE**

**EMC 2-5 (17-18)**

- 6.1 **Received:** The Committee received the Ramsay Hall update at EMC 2-5 (17-18). This provided a progress report on the Ramsay Hall refurbishment project, the latest cost estimate and revised programme. It was noted that the full business case would be submitted to the next meeting of the EMC on 30 May 2018 for consideration for forwarding to the Finance Committee. It would also require Council approval.
- 6.2 **Resolved:** The Committee noted the progress made to date and the anticipated increase in the final cost of the Ramsay Hall refurbishment project as set out at EMC 2-5 (17-18).

**7. STUDENT ACCOMMODATION FUNDING STRATEGY**

**EMC 2-6 (17-18)**

- 7.1 **Received:** The Committee received the Student Accommodation Funding Strategy paper at EMC 2-6 (17-18). This provided an overview of possible options for the delivery of the Pool Street West student accommodation. It also provided some examples of student accommodation projects undertaken by other universities.
- 7.2 It was noted that members of the Finance Committee and Council would be invited to attend a Student Accommodation Capital Funding Workshop on 27 February 2018 before the Finance Committee meeting on that date. This workshop would cover a range of funding options.
- 7.3 **Resolved:** The Committee noted the Student Accommodation Funding Strategy paper at EMC 2-6 (17-18).

**8. STUDENT ACCOMMODATION RENT SETTING FOR 2018-19**

**EMC 2-7 (17-18)**

- 8.1 **Considered:** The Committee considered the proposals for UCL student accommodation rent setting for 2018-19 at EMC 2-7 (17-18).
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***Items for Discussion / Noting***

- 14. ESTATE STRATEGY UPDATE** **EMC 2-13 (17-18)**
- 14.1 **Received:** The Committee received and noted the Estate Strategy update at EMC 2-13 (17-18).
- 15. CAPITAL PROGRAMME POST COMPLETION REVIEWS** **EMC 2-14 (17-18)**
- 15.1 **Received:** The Committee received and noted the report on Capital Programme Post Completion Reviews at EMC 2-13 (17-18).
- 16. TEACHING SPACE OPPORTUNITIES UPDATE** **EMC 2-15 (17-18)**
- 16.1 **Received:**