

Estates Management Committee**4 July 2023****MINUTES**

Present: Professor Anthony Smith (Chair), Professor Ibrahim Abubakar, Deniz Akinci, Professor Kathy Armour, Professor Stella Bruzzi, Paul Clark, Donna Dalrymple, Ian Dancy, Charu Gorasia, Dr Clare Goudy, Professor Jennifer Hudson, Professor Paola Lettieri, Natasha Lewis, Professor Christoph Lindner, Professor David Lomas, Angharad Milenkovic, Professor Ivan Parkin, Professor Geraint Rees, Professor Eloise Scotford, Andy Smith, Dr Michael Spence, Professor Alan Thompson, Professor Nigel Titchener-Hooker, Kirsty Walker, Professor Li Wei.

In attendance: Helen Bonneville, Director, Property and Asset Management (for minutes 46-47); Professor Dame Hazel Genn, Pro-Provost (Bicentennial) (for minute 48); Laura Skinner, Assistant Director, Programme Management; Nick McGhee (Secretary); Mary McHarg, Union Affairs Officer-elect, Students' Union UCL; David Young, Senior Project Manager, Capital Projects (for minute 48).

Apologies: Aimie Chapple, Professor Mark Emberton, Professor Stephanie Schorge.

Part I: Preliminary Business**44 MINUTES**

44.1 The minutes of the meeting of 16 May 2023 [EMC Minutes 40-43, 2022-23] were approved.

45 CONFIDENTIAL – MATTERS ARISING

45.1 *Exempt from publication. Please see confidential minutes.*

45.2 *Exempt from publication. Please see confidential minutes.*

Part II: Matters for Discussion

46 CONFIDENTIAL – SPACE POLICY, STANDARDS AND UTILISATION INFORMATION STRATEGY

46.1 *Exempt from publication. Please see confidential minutes.*

46.2 *Exempt from publication. Please see confidential minutes.*

46.3 *Exempt from publication. Please see confidential minutes.*

47 CONFIDENTIAL – DR WILLIAMS’ LIBRARY; RMOV COSTS; BUDGET 2024; BUDGET 2025; BUDGET 2026; BUDGET 2027; BUDGET 2028; BUDGET 2029; BUDGET 2030; BUDGET 2031; BUDGET 2032; BUDGET 2033; BUDGET 2034; BUDGET 2035; BUDGET 2036; BUDGET 2037; BUDGET 2038; BUDGET 2039; BUDGET 2040; BUDGET 2041; BUDGET 2042; BUDGET 2043; BUDGET 2044; BUDGET 2045; BUDGET 2046; BUDGET 2047; BUDGET 2048; BUDGET 2049; BUDGET 2050